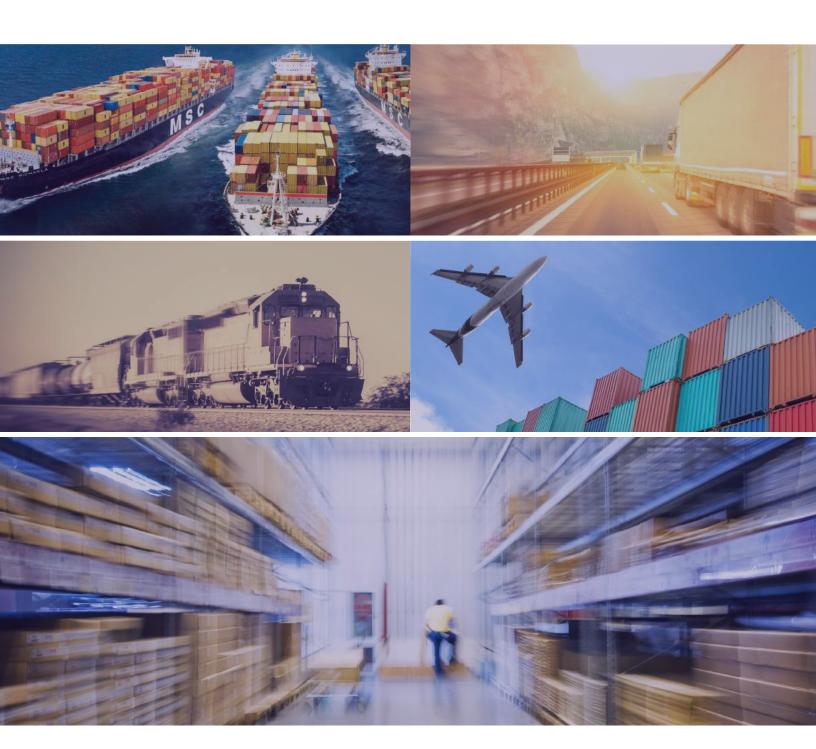
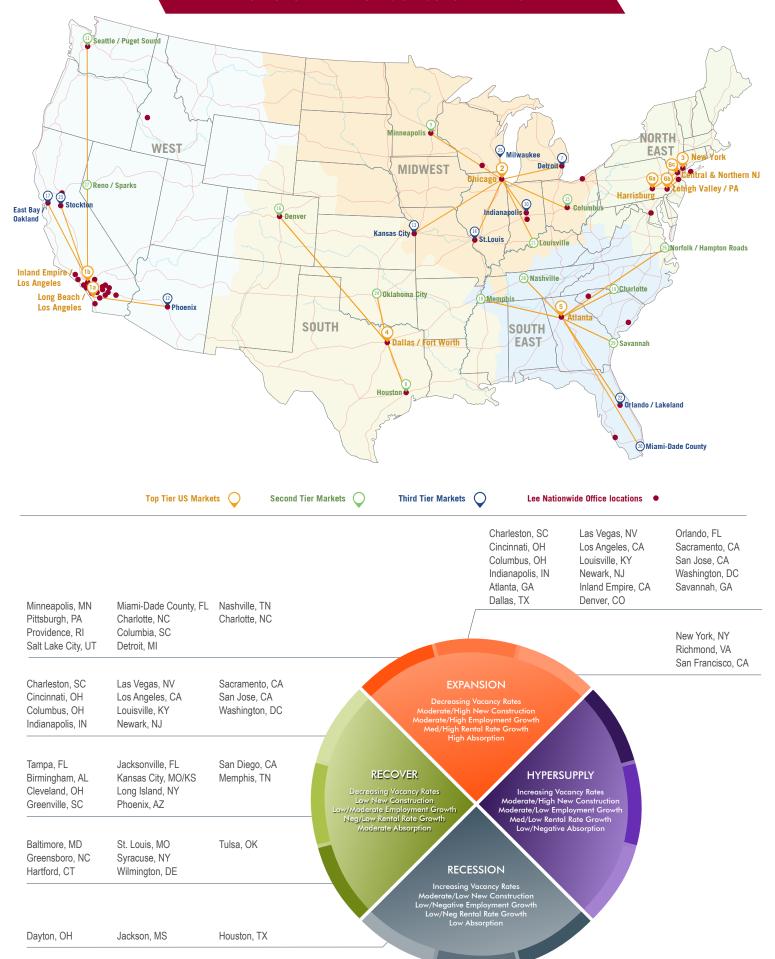
# Q1 2017 NATIONAL

## LEE & ASSOCIATES SUPPLY CHAIN & LOGISTICS REPORT





#### **TOP 28 NORTH AMERICAN DISTRIBUTION MARKETS**



	Lee Supply Chain: Regional Map Stats										
#	City	Market Size *	Bulk Market Size *	Rental Rate * (Bulk Modern)	Vacancy *	Under Construction *	Absorption * (Q3 & Q4)				
1a.	Los Angeles	1.0 Billion SF	382 Million SF	\$9.74	1.1%	5.0 Million SF	3.7 Million SF				
1b.	Inland Empire	529 Million SF	384 Million SF	\$5.33	3.2%	24.4 Million SF	7.1 Million SF				
2.	Chicago	1.2 Billion SF	754 Million SF	\$4.16	6.9%	18.0 Million SF	10 Million SF				
3	Northern New Jersey	840 Million SF	730 Million SF	\$6.51	5.8%	12.3 Million SF	6.7 Million SF				
4.	Dallas / Ft.Worth	845 Million SF	713 Million SF	\$3.85	6.1%	24.1 Million SF	23.5 Million SF				
5.	Atlanta	690 Million SF	621 Million SF	\$3.75	7.6%	13.5 Million SF	6.0 Million SF				
6.	Philadelphia	418 Million SF	1.0 Billion SF	\$4.84	6.23%	13.6 Million SF	10.7 Million SF				
7.	Detroit	567 Million SF	60 Million SF	\$5.29	3.8%	3.3 Million SF	1.4 Million SF				
8.	Houston	577 Million SF	526 Million SF	\$6.39	5.5%	5.2 Million SF	8.5 Million SF				
9.	Minneapolis	113 Million SF	25 Million SF	\$4.50	10.7%	1.1 Million SF	2.2 Million SF				
10.	Seattle	314 Million SF	283 Million SF	\$5.64 - \$6.00	3.4%	3.9 Million SF	2.9 Million SF				
12.	Phoenix	297 Million SF	205 Million SF	\$4.32 - \$6.60	9.4%	3.3 Million SF	5.6 Million SF				
13.	Columbus	271 Million SF	131 Million SF	\$3.50	5.2%	2.7 Million SF	6.9 Million SF				
16.	Denver	295 Million SF	100 Million SF	\$4.50	4.8%	3.2 Million SF	1.2 Million SF				
17.	East Bay / Oakland	250 Million SF	175 Million SF	\$7.80- \$10.20	1.5%	2.3 Million SF	2.4 Million SF				
18.	Memphis	248 Million SF	239 Million SF	\$3.50	6.8%	2.8 Million SF	1.8 Million SF				
19.	Charlotte	325 Million SF	295 Million SF	\$4.10	5.4%	2.1 Million SF	5.3 Million SF				
20.	Miami-Dade County	236 Million SF	218 Million SF	\$9.00	3.7%	3.3 Million SF	1.4 Million SF				
21.	Louisville	205 Million SF	195 Million SF	\$3.65	5.1%	5.1 Million SF	0.7 Million SF				
22.	Orlando / Lakeland	185 Million SF	156 Million SF	\$5.75	5.2%	2.0 Million SF	1.7 Million SF				
23.	Stockton / Modesto	151 Million SF	78 Million SF	\$4.56	.99%	3.9 Million SF	6.4 Million SF				
24.	Norfolk / Hampton	112 Million SF	98 Million SF	\$5.00	6.3%	5.1 Million SF	0.3 Million SF				
26.	Nashville	207 Million SF	191 Million SF	\$4.75	3.6%	5.7 Million SF	1.8 Million SF				
28.	Savannah	52 Million SF	50 Million SF	\$4.25	3.0%	3.4 Million SF	1.5 Million SF				

## PLEASE SEE DEFINITIONS BELOW

Market Size (SF): Includes shallow bay & flex.

Bulk Market Size (SF): Excludes shallow bay & flex.

Rental Rates (\$): NNN lease rate for a 200,000 SF, 30'-36' high modern, and functional building (at the end of Q4 quarter in 2016).

Vacancy (%): For warehouse product, excluding shallow bay and flex (at the end of Q4 quarter in 2016).

Under Construction (SF): Total industrial including flex (at the end of Q4 quarter in 2016).

Absorption (SF): Total industrial including flex. (include net absorption for last 2 quarters)



# RECENT NATIONAL SIGNIFICANT (Q4 2016) SUPPLY CHAIN LOGISTIC TRANSACTIONS

Q. FT.	BUYER / TENANT	LANDLORD / SELLER	CITY / STATE	SQ. FT.	BUYER / TENAN	LANDLORD / SELLER	CITY / STATE
1 acres	California Tank Lines	Golden State Lumber	Stockton, CA	460,000	FoxCon	Liberty Property Trust	Houston, TX
,000,000	Daikin	Harvey Builders	Houston, TX	450,000	Amazon	Majestic Realty	Aurora, CO
200,000 🗐	Amazon	Goodman Birtcher	Eastvale, CA	441,000	Advanced Auto Parts		Houston, TX
000,000	Kateon	Kateon	Houston, TX	426,408	DHL	Pizzuti / USAA	Obetz, OH
500,000	TBC Corporation	Panattoni	Rossville, TN	425,448	Alphabroder	Prologis	Bolingbrook, IL
453,615	Eliken Properties	Hackman-Oaktree-Calare Properties	Corsicana, TX	420,000	STAG Industrial Mgr		Cedar Hill, TX
440,000	Lego Systems	Transpacific Development	Fort Worth, TX	402,860	Amazon	Duke Realty	Aurora, IL
435,750	Floor & Décor	Duke Realty	Bloomingdale, GA	393,292	Principal Life	Opus	Phoenix, AZ
369,177	Exeter	USAA	Tobyhanna, PA	390,000	Sears	Greenwich Capital Commercial	Gouldsboro, PA
240,967		Rockefeller / Alfieri		368,931	ATL Bonded Wareho	·	Kennesaw, GA
224,000	-		Cranbury, NJ	355,577	C&S Wholesale Groc		
		Duke Realty	Perris, CA			9 .	DFW Airport, TX
211,000	The Container Store	Duke Realty	Coppell, TX	354,316	Living Spaces Furnit		Fremont, CA
200,000 🗐	Amazon	Hillwood	San Bernardino, CA	350,000	Amazon	Majestic Realty	Aurora, CO
103,331	Floor & Décor	Principal Life	Moreno Valley, CA	340,704	Staples	Prologis	Grove City, OH
100,000	JLA Homes	Build-to-Suit	Port Wentworth, GA	323,435	Aviall Services	Clarion	Phoenix, AZ
052,380 🥞	Amazon	Perot Development	DFW Airport, TX	317,880	DSI	McDonald Development	N Savannah, GA
000,000	IKEA	Clay Development	Houston, TX	314,032	JobsOhio	Exeter	Groveport, OH
000,000	Amazon	Prologis	Aurora, CO	309,840	Petco	TIAA CREF	Joilet, IL
7,972	Clarion Partners	Cornerstone RE Advisors	Kent, WA	297,050	UPS	DCT	Hayward, CA
3,800	Duracell	Core5	Fairburn, GA	295,695	OHL	New York Life	Phoenix, AZ
4,848	Sear Logistics Services	Heitman LLC	Romeoville, IL	294,000	DraexImeir Group	Trammell Crow	Livermore, CA
0,000	FedEx	FedEx	Houston, TX	289,129	Coaster of America	Matrix	South Brunswick, N
0,000	Amazon	Hines	Houston, TX	286,000	Packwell	Avera	Houston, TX
0,320	Harrison Properties	Safeway	Tempe, AZ	283,000	Gimaud Farms (sale)	Orton	Stockton, CA
6,515	Warehouse Specialist Inc.	Globe Logistics Properties	Sauk Village, IL	268,567	Giti Tire	Clarion	Fairburn, GA
8,567	Mission Foods	Robinson Weeks	Grand Prairie, TX	268,482	Serta	Liberty Property Trust	Houston, TX
6,000	American Tires Distributors	Hillwood Properties	Roanoke, TX	266,149	LA Specialty Produc	e Prologis	Hayward, CA
2,808	Huhtamaki, Inc.	Cohen Asset Mgmt.	Goodyear, AZ	260,765	Lineage Logistics	Globe Logistics Properties	Bethlehem, PA
0,000	UPS	Clarion	Lathrop, CA	257,600	Stockbridge	Metzier North America	Kent, WA
1,458	Noble Furniture	Prologis	Ontario, CA	255,070	Hankook Tires	Hillwood	Groveport, OH
0,000	Wolverine	USAA	Beaumont, CA	238,000	FedEx	McShane	Hayward, CA
7,717	Treehouse Foods	Hillwood	Groveport, OH	229,918	Amerisource Bergen	Panattoni	Des Moines, WA
4,420	Hines	Hillwood	Phoenix, AZ	225,972	Regal Logistics	Dermody	Fife, WA
3,000	Chewy, Inc.	Crow Holdings	Lewisville, TX	220,154	Amazon	Prologis	Richmond, CA
9,473	Walmart	Goodman Birtcher	Fontana, CA	215,000	Wagner Spray	Duke Realty	Otsego, MN
						•	
5,000	Modway	Exeter	East Windsor, NJ	205,250	Foamex	Prologis	Kent, WA
3,953	LuLaRoe	United Facilities	Fontana, CA	201,000	NC Minerals	United Properties	Shakopee, MN
6,848	Amazon	Bridge Development	Waukegan, IL	200,000	Murphy Warehouse	United Properties	Shakopee, MN
6,551	OHL	Prologis	Fontana, CA	200,000	Turn 14 Distribution	Cabot Properties	Hatfield, PA
6,000	Amazon	TIAA CREF	Teterboro, NJ	198,292	Idea Nuova	Watson Land Company	Carson, CA
4,880	Clorox	Duke Realty	East Point, GA	194,000	Communication Test	•	Livermore, CA
4,930	Ameriwood	Gramercy Property Trust	Black Creek, GA	185,629	DG Logistics	Watson Land Company	Carson, CA
1,491	Ariens	First Industrial Realty Trust	Somers, WI	174,510	Wasserstrom	Clarion	Bethlehem, PA
2,842	LaSalle Investment Mgmt	Panattoni	Des Moines, WA	163,499	CNR International	Prologis	Rancho Dominguez,
3,400	XPO Logistics	Prologis	Rialto, CA	161,521	Smart Warehousing	Terragon	Sumner, WA
2,977	Burlington Coat	Prologis	Redlands, CA	156,000	Ruan	Liberty Property Trust	Dayton, MN
7,000	W.S. Badcock	Build To Suit	LaGrange, GA	154,765	US Elogistics	Prologis	South Brunswick, N
	Barry Callebaut	Clarion	Bethlehem, PA	150,000	Slumberger	Liberty Property Trust	Houston, TX
7,120					Trademango	TA	Danaha Daningua
7,120 7,984	DSV Solutions	Prologis	Grand Prairie, TX	150,000	Hademango	I/A	Rancho Dominguez,
	DSV Solutions Blue Apron	Prologis  Duke Realty	Linden, NJ	150,000	PFG	Americold	Phoenix, AZ

# 5 Ecommerce Fulfillment Trends Impacting 2017 and Beyond

What does 2017 hold for retail, ecommerce fulfillment and shipping professionals? Given the speed of change and new innovation in the marketplace, it's no longer enough to look just one year ahead. You would be much better advised to consider what supply chains and delivery operations will look like in 2020. The ecommerce challenges our consumer economy is facing today aren't just temporary headlines — they are harbingers of what's to come, illuminating micro trends that will soon turn into powerful tides.

With that, here are 5 ecommerce fulfillment and shipping trends to watch in 2017 and beyond:

### THE DEFINITION OF FULFILLMENT WILL CHANGE

Already the word "omni-channel" has stretched to apply to multiple fulfillment models including drop shipping and ship from store. In the future, fulfillment will be performed by everyone from OEMs and major 3PLs to an Uber-esque network of independent packers, drivers and small parcel shippers. This will continue to reshape the rules of accountability in the supply chain: Who pays when there is damage? Who owns the last mile of delivery or the last moment of truth with a consumer? Packaging will play a bigger role than ever in ensuring product integrity and an ideal customer experience no matter whose hands touch each order first, third or last.

## LABOR PRESSURES WILL INTENSIFY

It's the first variable to get squeezed in the more volume-same hours equation, and the pressure will be amplified by a lack of skilled labor. Smart, scalable automation and systems that model, prompt and correct the practices of human packers will provide much needed relief and volume growth.

#### SHIPPING COSTS WILL NOT CAP OUT

More orders, same hours? There's only one surefire way to get a few more onto every truck load: incentivize manufacturers, retailers, and consumers to shave inches off each order with dimensional weight pricing models. Because rates will continue to rise, package sizes will need to continue to shrink – but without sacrificing protection or consumer satisfaction.

#### WAREHOUSES GET A LONG OVERDUE MAKEOVER

At sky-high rental prices, every square foot of warehouse space will become precious. This will inspire retailers and fulfillment providers to re-examine how their operations were designed – many doing so for the first time in years or even decades. Identifying and eliminating inefficiencies throughout the operation will ensure that every resource is being used to its greatest return. A good place to start is to consider how much space is currently being occupied by big, bulky packaging materials.

#### BRANDS WILL GET UP CLOSE AND PERSONAL

Brand loyalty? What's that? Online shoppers will be increasingly compelled to compare prices and look for the item with the best delivery dates, lowest shipping cost, and the best discount codes. The winner may come down to which retailers know the consumer the best: their delivery preferences, their likelihood of return shipments, and what type of packaging can be recycled curbside in their area and what cannot. Personalization – both the packaging itself and the entire at-home delivery experience – is the next frontier for retailers looking to stand out from their competitors.

Jan 11, 2017 I By Ken Chrisman I MultiChannel Merchant blog

## LOST IN THE CRACKS

All tilt-wall buildings have caulk between the tilt wall panels, which requires periodic replacement. Typically, Landlords perform this work and bill the cost back to the Tenant. In the event the Landlord fails to re-caulk the tilt wall panels, the building could lose its ability to provide a water-tight enclosure, thus causing damage to office space, inventory and other improvements to the building.

It is important to either define the party responsible for maintaining a water-tight structure and/or create periodic inspections of the tilt wall panels to ensure the responsible party is performing periodic caulking.



267,503 SF 600 Greenwood Industrial Park McDonough, GA



**1,101,889 SF** 2255 & 2185 W. Lugonia Avenue Redlands, CA



**642,720 SF**Ridge Railhead Industrial Park
400 E. Industrial Avenue, Fort Worth, TX



**421,405 SF** Brewster Creek Boulevard Barlett, IL



938,828 SF 200 Goodman Drive Carlisle, PA



**646,000 SF**Southpark Place (2 buildings)
Grove City, OH



110,710 SF 225 South 51st Street Phoenix, AZ



**322,000 SF** Southpark Place - Spec #1 Grove City, OH



211,445 SF 700 Greenwood Industrial Park McDonough, GA



191,099 SF 215 Hill Brady North Battle Creek, MI



**408,908 SF** 5100 West 70th Place Bedford Park, IL



**64,014 SF** 3825 South 36th Street Phoenix, AZ



**304,800 SF** 1365 Mitchell Boulevard Schaumburg, IL



**416,700 SF** 17100 S. Harlan Road Lathrop, CA



14620 Henry Road Houston, TX



120,000 SF 40249 Schoolcraft Road Plymouth, MI



113,000 SF 13827 West Hardy Houston, TX



**50,000 SF** 1833 Stearman Avenue Hayward, CA



549,805 SF SWC Dumas Street & Waterman Avenue San Bernardino, CA



103,980 SF 910 Rankin Road Houston, TX



269,831 SF 5900 N Meadows Drive Grove City, OH



129,575 SF 1800 - 1880 S. 7th Street Phoenix, AZ



80,000 SF 800 77th Avenue Oakland, CA



422,400 SF 192 Kost Road Carlisle, PA



124,000 SF 7625 Southlake Parkway Morrow, GA



130,000 SF Danview Technology Park Shelby Township, MI



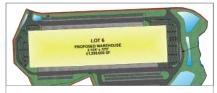
414,020 SF 255 S. Waterman Avenue San Bernardino, CA



150,000 SF 4730 Fite Court Stockton, CA



421,405 SF Brewster Creek Boulevard Bartlett, IL



1,200,000 SF United Business Park Interstate 81, Shippensburg, PA



121,000 SF 50 Somerset Place Clifton, NJ



90,552 SF 9310 South McKemy Chandler, AZ



343,720 SF Ridge Railhead Industrial Park (bldg 2) 400 E. Industrial Avenue, Fort Worth, TX



301 South Trade Center Conroe, TX



1349 Irving Park Road Itasca, IL



108± ACRE RARE WATERFRONT 2101-2603 Wilbur Avenue Antioch, CA



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